## **Grand River Dam Authority**

### Lead Administrator: Daniel Sullivan

#### Lead Financial Officer: Carolyn Dougherty

FY'15	5 Projected Division/Pr	ogram Budget By So	ource (GRDA preli	minary results calen	dar year 2014)	
	Appropriations	Federal	Revolving	Local	Other*	Total
Support Departments (A&G)					\$10,442,646	\$10,442,646
Thermal & Hydro Gen.					\$292,531,848	\$292,531,848
Transmission					\$7,492,286	\$7,492,286
Engin., System Op, Rel.					\$34,959,691	\$34,959,691
Ecological & Lake Op.					\$2,113,590	\$2,113,590
GRDA Police					\$2,470,616	\$2,470,616
Total	\$0	\$0	\$0	\$0	\$350,010,677	\$350,010,677

\*Source of "Other" and % of "Other" total for each.

Source of Other Funding is sale of electric power, lake-related revenues and interest income - comprising 100% of total.

		FY'14 Carryover	by Funding Sour	ce		
	Appropriations	Federal	Revolving	Local	Other*	Total
FY'14 Carryover	\$0	\$0	\$0	\$0	\$0	\$0
*Source of "Other" and % of "	Other" total for each.					

N/A for proprietary fund

What Changes did the Agency Make between FY'14 and FY'15

**1.) Are there any services no longer provided because of budget cuts?** NO

**2.) What services are provided at a higher cost to the user?** NONE

3.) What services are still provided but with a slower response rate? NONE

**4.)** Did the agency provide any pay raises that were not legislatively/statutorily required? YES

	Appropriations	Federal	Revolving	Other	Total	% Change
Support Departments (A&G)				\$14,153,750	\$14,153,750	35.54%
Thermal & Hydro Gen.				\$294,856,960	\$294,856,960	0.79%
Transmission				\$8,143,448	\$8,143,448	8.69%
Engin., System Op, Rel.				\$32,237,860	\$32,237,860	-7.79%
Ecological & Lake Op.				\$3,962,847	\$3,962,847	87.49%
GRDA Police				\$4,811,431	\$4,811,431	94.75%
Total	\$0	\$0	\$0	\$358,166,296	\$358,166,296	2.3%

\*Source of "Other" and % of "Other" total for each.

Source of Other Funding is sale of electric power, lake-related revenues and interest income - comprising 100% of total.

FY'16 Top Five Budget Adjustments/Needs (	if applicable)	FY'16 Top Five Budget Adjustments/Needs (if applicable)
	\$ Amount	\$ Amount
Support Departments (A&G)	\$3,711,1	A&G) \$3,711,104
Thermal & Hydro Gen.	\$2,325,1	\$2,325,112
Transmission	\$651,1	\$651,162
Engin., System Op, Rel.	-\$2,721,8	-\$2,721,831
Ecological & Lake Op.	\$1,849,2	\$1,849,257
GRDA Police	\$2,340,8	\$2,340,815
Total Increase above FY-15 Budget	\$ 8,155,61	<b>Y-15 Budget</b> \$ 8,155,619

How would the agency handle a 3% appropriation reduction in FY'16?

How would the agency handle a 5% appropriation reduction in FY'16?

Is the agency seeking any fee increases for FY'16?	
	\$ Amount
NONE	\$0

### What are the agency's top 2-3 capital or technology (one-time) needs, if applicable?

Combined Cycle Gas Plant Environmental upgrades to coal-fired plant

#### Federal Government Impact

**1.) How much federal money received by the agency is tied to a mandate by the Federal Government?** NONE

2.) Are any of those funds inadequate to pay for the federal mandate?  $N\!/\!A$ 

3.) What would the consequences be of ending all of the federal funded programs for your agency?  $N\!/\!A$ 

# **4.) How will your agency be affected by federal budget cuts in the coming fiscal year?** No direct effect, however, should a severe storm or other event cause loss to the system, any FEMA reimbursements could be impacted in a negative way.

5.) Has the agency requested any additional federal earmarks or increases? NO

#### **Division and Program Descriptions**

Thermal a	nd Hydro Generat	ion
	Program 1	Production of power and energy
	Program 2	Design, maintenance and monitoring of facilities to maintain production availability.
Transmiss	sion	
	Program 1	Maintain physical functionality of bulk power and distribution systems to transmit power reliabily across system.
	Program 2	Compliance with NERC reliability standards in operations, as well as supporting fleet, welding, and warehousing and vegetation management.
Engineerir	ng, Systems Opera	tion, Reliability
_	Program 1	Planning, design, and project management of physical transmission, networking, communications, relay and SCADA
	Program 2	Operation of generation system components and compliance with NERC reliability standards
Ecosystem	ns and Lake Opera	tions
	Program 1	Permitting, environmental compliance, and licensing for GRDA waterways.
	Program 2	Watershed quality, lab analysis, and land management
GRDA Po	lice	
	Program 1	Law enforcement on and around GRDA's lakes and properties, police dispatch & maintenance of marine equipment
	Program 2	Physical asset security and compliance with NERC reliability standards for physical asset protection.
Support D	Departments (Admi	nistrative and General)
Support	Program 1	Human Resources, Corporate Communications, Business Development and Marketing, Properties and Programs
	U	
	Program 2	Finance, Legal, Corporate Technology

		<b>FY'16 B</b> ı	idgeted FTE			
	Supervisors	Classified	Unclassified	\$0 - \$35 K	\$35 K - \$70 K	\$70 K - \$\$\$
Support Departments (A&G)	39	18	72	2	55	33
Thermal & Hydro Gen.	45	195	62	3	86	168
Transmission	13	56	28	1	32	51
Engin., System Op, Rel.	22	16	111	0	38	89
Ecological & Lake Op.	3	2	13	0	7	8
GRDA Police	3	4	41	2	35	8
Total	125	291	327	8	253	357

	FTE History				
	2015 Budgeted	2014	2010	2009	2004
Support Departments (A&G)	90	87	75	68	68
Thermal & Hydro Gen.	257	239	236	250	258
Transmission	84	80	75	75	74
Engin., System Op, Rel.	127	106	80	78	47
Ecological & Lake Op.	15	9	7	8	4
GRDA Police	45	30	12	10	10
Total	618	551	485	489	461

	Performance	Measure Review			
	FY'13	FY'12	FY'11	FY'10	FY'09
Measure I Debt Service Coverage	1.36	1.19	1.19	1.27	1.07
Measure II Thermal & Hydro Generation Performance Measure Performance Measure	Historically, GRDA has service. The graph bel the February 2013 boa management consultin	ow documents GRDA ard meeting, GRDA co	ontracted with the OAE	the overall performan Group to provide wo	ce measure. At rkforce
Transmission Performance Measure Performance Measure Engineering, Systems Operation, Reliability Performance Measure Performance Measure			Dviders with Gene nission, Electric System Planr Eleventh		
Ecosystems and Lake Operations Performance Measure Performance Measure	\$40 \$30 \$20				
GRDA Police Performance Measure Performance Measure	\$10 \$- 2001 2002	2003 2004 	2005 2006 20 GE		2010 2011

	Revolving Funds (200 Series Fund	s)	
	FY'12-14 Avg. Revenues	FY'12-14 Avg. Expenditures	June '14 Balance
Revolving Fund I			
	\$0	\$0	\$0
GRDA doesn't have revolving funds. See Revenue Sour	ces listed at the bottom of this report.		
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GRDA Revenue Sources	FY'15 (preliminary calendar year 2014)
Power Sales	\$ 413,263,739
PCA Surcharge	\$ 50,167,078
Investment	\$ 7,328,204
Transmission	\$ 10,206,346
Lake Fees, Rents, Water Sales, Other	\$ 16,814,602
	\$ 497,779,969