STATE OF OKLAHOMA STATE BANKING DEPARTMENT

Mr. Clark Jolley
Secretary of Finance, Administration and Information Technology
Will Rogers Building
2401 N. Lincoln Blyd., Room 118
Oklahoma City, Oklahoma 73105

## Dear Mr. Secretary:

This letter is submitted in furtherance of our conversations regarding personnel matters at the Oklahoma State Banking Department (OSBD) and in compliance with the Governor's Executive Order 2015-06 (the "Order") imposing a state agency personnel action freeze. The OSBD desires to pursue the following types of personnel actions that would otherwise be limited by the Order: (1) hiring of examination personnel and legal counsel; (2) offering promotions to existing employees (with corresponding salary increases); and (3) offering skill, performance, and marketbased salary adjustments in FY 2019. Below is my formal request for exemptions, as prescribed by paragraph 4 of the Order.

## Unique Fact-Specific Conditions Justifying the Request.

The Order requires any request for exemption to fully document and establish the unique, factspecific conditions justifying the request. In that regard, please consider the following:

## Unique Facts Regarding the Banking Department.

1. The OSBD is a self-funded agency receiving no appropriations from the General Revenue Fund. The OSBD does not operate on taxpayer funds but only the assessments and fees collected from the industries it regulates.
2. Each year the OSBD contributes $10 \%$ of its assessment revenue to the General Revenue Fund. Since 2010, OSBD deposited over $\$ 5.6$ million to General Revenue, including $\$ 746,492$ in 2018.
3. The OSBD has lowered assessments on the banking industry each of the past 7 years, with a total reduction of over $\$ 12$ million - including a $\$ 1.5$ million reduction in FY 2018.
4. Granting exemptions to the OSBD will not result in either the use of taxpayer dollars or additional assessment burden on the regulated industry.

## Unique Facts Justifying Hiring and Promotion Freeze Exemption.

1. Many of OSBD's existing examiners have obtained new or additional certifications through the Conference of State Bank Supervisor's Examiner Certification Program or have obtained a graduate degree from the Colorado Graduate School of Banking. An advanced degree and multiple certifications justify promotions, in some cases to Senior Examiner, and in other cases to a higher level of Senior Examiner.
2. Over $40 \%$ of the OSBD examination staff are currently eligible to retire. Because the training necessary for an OSBD examiner is a lengthy process (requiring 3-5 years before the examiner becomes competent in all phases of an examination), the OSBD must begin hiring and training new examination staff.
3. It is necessary to immediately begin the examiner hiring and training process so that OSBD can maintain a sufficient staff of competent examiners for the purpose of meeting the frequency of bank and credit union examinations mandated by the Oklahoma Banking Code (Title 6 O.S. § 209) and Oklahoma Credit Union Act (Title 6 O.S. § 2008).
4. The OSBD has not had the position of Legal Counsel filled since 2010. Considering the ongoing and substantial changes to both state and federal laws affecting the financial industry, the position of Legal Counsel is a crucial component to a well-staffed regulatory agency.

## Unique Facts Justifying Salary Adjustments.

1. Regulation of banking in the United States is conducted by federal regulators (e.g., FDIC, Federal Reserve Board, and Office of the Comptroller of the Currency) and state regulators (OSBD). Therefore, employees of the OSBD have a direct counterpart employed by a federal agency with locations in Oklahoma. Salaries paid to federal banking agency employees are higher than salaries paid to OSBD employees.
2. Many OSBD employees have resigned to go to work for Oklahoma financial institutions at higher salaries than paid by OSBD. Those employees were highly trained with valuable skills developed over many years. Therefore, market-based salary adjustments are needed to maintain a competitive salary capable of retaining a skilled workforce.
3. While OSBD base salaries are not equivalent to those of federal agencies or the private industry, since 2003 the OSBD has implemented performance-based and skill-based salary adjustment plans (authorized by Title 74 O.S. $\S 840-2.17$ ) to try to remain competitive regarding overall compensation. These salary adjustment mechanisms are an incentive paid only to those employees whose work performance and certified skills merit such payments.

Based on the unique facts listed above, the OSBD requests exemptions from the Order so that it may offer promotions and salary increases to existing employees, offer employment to qualified applicants, and continue to implement salary adjustments. Pursuant to Title 74 O.S. § 840-2.17, I certify that all salary adjustments can be implemented for the current fiscal year and the subsequent fiscal year without the need for additional funding (such as an increase of assessments) to increase the personal services budget of the agency.

I appreciate the opportunity to share with you the distinctive circumstances that affect the OSBD and your consideration of this request. We believe that we have created an exemplary working environment that has become a model for not only other regulatory agencies in Oklahoma but also for other states' banking agencies, many of which have attempted to duplicate the personnel programs we have implemented.

After your review of this letter, please contact me with any questions you may have.


# STATE OF OKLAHOMA 

## STATE BANKING DEPARTMENT

June 29, 2018

Mr. Clark Jolley
Secretary of Finance, Administration and Information Technology
Will Rogers Building
2401 N. Lincoln Blvd., Room 118
Oklahoma City, Oklahoma 73105
Dear Mr. Secretary:
This letter is submitted pursuant to the Governor's Executive Order 2015-06 (the "Order") that imposed a state agency personnel action freeze and also submitted in response to the 2017 Annual Compensation Report (the "2017 Report") issued by the Office of Management and Enterprise Services ("OMES"). As you know, Title 74 Okla. Stat. § 3601.2 requires, every three years, the OMES Annual Compensation Report include proposed salary ranges for state agency chief executive officers. The 2017 Report included the proposed salary ranges for chief executive officers and adjusted the Banking Commissioner's salary by $5 \%$, effective July 1, 2018. This is the first adjustment in 3 years, which would result in an average increase of $1.67 \%$ per year.

As a self-funded agency, salary expenses of the Oklahoma State Banking Department (OSBD) are not paid with taxpayer funds. Also, through efficient operations, the OSBD has been able to lower industry assessments by over $\$ 12$ million during the past 7 years and contributed over $\$ 5.6$ million to the general revenue fund since 2010, including $\$ 746,492$ in 2018.

The Oklahoma State Banking Code requires that the Commissioner's salary be set by the State Banking Board in an amount no greater than the amount designated by OMES. The Banking Board has set that salary to allow for the recent adjustment, which may be implemented with your approval.

I appreciate your consideration of this matter. After your review of this letter, please contact me with any questions you may have.


| Job Code | Job Title | Position | Kealocate ExISt <br> Pos. | $\begin{array}{\|l\|} \hline \text { Alloc. OrTvew } \\ \text { Pos. } \end{array}$ | \% of Increase | Budgeted Salary | Increase |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4480 | Commissio ner |  | Sal Adjust |  | 5\% | \$196,721.00 | \$9,367.00 |
| 9465 | Examiner <br> Trainee | X | X |  | 0\% |  |  |
|  | Legal <br> Counsel |  |  | X | 0\% |  |  |
| 8525 | Senior <br> Examiner <br> III | X |  |  | 0\% |  |  |
| 4694 | Assistant Daily Commissio ner |  | Sal Adjust |  | 5\% | \$126,909.90 | \$6,043.33 |
| 2986 | Assistant Deputy Commissio ner |  | Sal Adjust |  | 5\% | \$121,559.36 | \$5,788.54 |
| 8521 | Title <br> Examiner <br> III |  | Sal Adjust |  | 5\% | \$76,657.98 | \$3,650.38 |
| 0282 | Senior Examiner |  | Sal Adjust |  | 5\% | \$110,303.25 | \$5,252.54 |
| 7011 | Operations Coordinato r |  | Sal Adjust |  | 5\% | \$98,118.53 | \$4,672.31 |
| 8526 | Senior Examiner |  | Sal Adjust |  | 5\% | \$99,580.38 | \$4,741.92 |
| 8519 | Examiner II |  | Sal Adjust |  | 5\% | \$57,688.69 | \$2,747.08 |
| 8520 | Examiner <br> III |  | Sal Adjust |  | 5\% | \$70,460.21 | \$3,355.25 |
| 8519 | Examiner II |  | Sal Adjust |  | 5\% | \$55,588.69 | \$2,647.08 |
| 8526 | Senior Examiner |  | Sal Adjust |  | 5\% | \$102,764.76 | \$4,893.56 |
| 7023 | Clerk VI |  | Sal Adjust |  | 5\% | \$69,802.67 | \$3,323.94 |
| 5784 | Senior Examiner |  | Sal Adjust |  | 5\% | \$105,811.94 | \$5,038.66 |
| 20 | Deputy Commissio ner |  | Sal Adjust |  | 5\% | \$158,494.02 | \$7,547.33 |
| 8520 | Examiner III |  | Sal Adjust |  | 5\% | \$71,556.65 | \$3,407.46 |
| 8510 | Budget <br> Director |  | Sal Adjust |  | 5\% | \$97,812.50 | \$4,662.50 |
| 0282 | Senior <br> Examiner |  | Sal Adjust |  | 5\% | \$112,543.85 | \$5,359.23 |
| 5784 | Senior Examiner |  | Sal Adjust |  | 5\% | \$108,288.92 | \$5,156.62 |
| 5784 | Senior Examiner |  | Sal Adjust |  | 5\% | \$105,897.62 | \$5,042.74 |


| $\mathbf{0 2 8 2}$ | Senior <br> Examiner |  | Sal Adjust |  | $5 \%$ | $\$ 105,976.73$ |
| ---: | :--- | :--- | ---: | ---: | ---: | :--- | \$5,046.51



