## **FY23 Budget Performance Review**

# Oklahoma Center for the Advancement of Science and Technology #628

Lead Administrator: C. Michael Carolina Lead Financial Officer: Elaine Spell

#### **Agency Mission**

To foster innovation in existing and developing businesses by:

- \* supporting basic and applied research
- \* facilitating technology transfer between research laboratories and businesses
- \* providing seed capital for innovative firms in the development of new products or services
- \* helping Oklahoma's' small and medium-sized manufacturing firms become more competitive through increased productivity and modernization (O.S. 74, Section 5060.3).

#### **Division and Program Descriptions**

Note: Please define any acronyms used in program descriptions.

#### **Division or Program Number and Name**

Administration & Finance - In charge of payroll, Human Resources, Purchasing, Budget Work Program, Budget Request, Inventory, Accounts Payable, Information Technology, contracts, etc. essential to agency operation.

Technology Information Services - Communicates information about OCAST's research and technology support efforts which may lead to private collaboration or monetary assistance for firms, farms, and education. Handles all local, state, and federal government affairs.

Programs Division - Provides oversight of the Health Research/Health Fellowship, Applied Research, Intern Partnership, Plant Science, Inventors' Assistance, Small Business Research Assistance, Industrial Extension Service, Technology Commercialization, Technology Business Finance Program and Seed Capital programs and seeks new opportunities with industry for increased economic growth.

Information Technology Program - Information Technology (services, software/hardware) necessary for agency operation.

Oklahoma Health Research/Health Fellowship Programs - Competitively awards funding for one to three year research awards related to human health.

Oklahoma Applied Research - Program that invests in research and development supporting innovative technologies with commercial potential. This funding is designed to increase investment in the R&D of new technologies that will ultimately bring value to the state of Oklahoma and help grow and diversify the state's economy.

Intern Partnerships - The Intern program helps retain Oklahoma's best and brightest students by matching undergraduate and graduate students with a high-tech Oklahoma company to undertake and complete an innovative project which benefits the student and company. Fostering a successful project outcome, the Oklahoma Center for the Advancement of Science and Technology provides funding that grants students hands-on experience with R&D in a business environment while increasing collaboration between industry and academia to achieve mutually beneficial research goals. OCAST interns, in many instances, are hired by the partnering companies which are always the best Oklahoma has to offer in high-tech industry.

Plant Science - Funding program for basic research in plant productivity, renewable biomass, plant-based environmental applications and chemical platforms, plant-based solutions to improve nutrition, human and/or animal health or performance, process applications and seed management and the development of new products and services that would form the basis of new, high-technology plant science/agriculture industry for Oklahoma.

Inventor's Assistance Service - Through a partnership with Oklahoma State University's New Product Development Center, Oklahoma's inventors are provided guidance and resources such as preliminary patent searches, market analyses, manufacturing referrals, engineering analyses, prototyping and drawing/model design.

Small Business Research Assistance - A public-private partnership focused on helping Oklahoma innovators identify and compete for federal research funding. SBRA can be tailored to the individual needs of participating companies and provides guidance from the beginning of proposal preparation all the way to commercialization

Industrial Extension Service - A public-private partnership to assist Oklahoma's small and medium-sized manufacturers to compete successfully in the global economy at progressively higher levels of value-added processes. These manufacturers must modernize in order to remain competitive and keep manufacturing jobs in rural Oklahoma.

Oklahoma Technology Commercialization Center - A private-public partnership to stimulate the start-up and growth of technology-based firms in Oklahoma.

Technology Business Finance Program - A private-public partnership to promote promising innovation and support efforts for commercialization by providing early pre-seed stage financing to start-up companies, well-established firms and manufacturers

Seed Capital - A private-public partnership to provide seed capital investment in early-stage companies that are engaged in the commercialization of promising new technologies.

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	FY'22 Budgeted Department Funding By Source						
Dept.#	Department Name	Appropriations	Federal	Revolving	Local <sup>1</sup>	Other <sup>2</sup>	Total
0100001	Administration and Finance	\$651,628					\$651,628
0400003	CARES Economic Development Program		\$150,000				\$150,000
0500001	Programs Division	\$893,600					\$893,600
0510005	Technology Information Systems	\$771,086					\$771,086
0530001	Oklahoma Health Research	\$1,613,011		\$1,408,674			\$3,021,685
0530002	Health Fellowship	\$300,000		\$149,643			\$449,643
0530003	Oklahoma Applied Research	\$3,434,729		\$179,347			\$3,614,076
0530005	Oklahoma Intern Partnerships	\$559,991					\$559,991
0530007	Plant Science	\$959,198					\$959,198
0550003	Small Business Research Assistance (SBRA)	\$282,000					\$282,000
0550005	Industrial Extension Services	\$1,184,000					\$1,184,000
0570001	Oklahoma Technology Commercialization Center	\$1,393,186					\$1,393,186
0570003	*Technology Business Finance Program (Fund 23000)	\$0				\$628,498	\$628,498
0570003	*Technology Business Finance Program (Fund 19021)	\$0				\$172,849	\$172,849
0600001	Seed Capital Revolving	\$2,759,308					\$2,759,308
8800005	Information Technology	\$102,810					\$102,810
Total		\$14,904,547	\$150,000	\$1,737,664	\$0	\$801,347	\$17,593,558

<sup>1.</sup> Please describe source of Local funding not included in other categories:

<sup>2.</sup> Please describe source(s) and % of total of "Other" funding if applicable for each department: The Technology Business Finance Program (TBFP), Fund 230, represents repayments for investments. The program is self-sustaining. However, in FY2020 the program received \$1,000,000 in appropriated funds. The \$172,849 in fund 19021 is carryover from FY2020 that has been rolled over to the FY2022 budget via a budget revision.

	FY'21 Carryover by Funding Source							
Class Fund #	Carryover Class Fund Name	Appropriations	Federal	Revolving	Local <sup>1</sup>	Other <sup>2</sup>	Total	
19011	General Revenue	\$979,709					\$979,709	
20000	Research Support Revolving Fund			\$513,524			\$513,524	
23000	Technology Business Finance Program Rev Fund					\$524,468	\$524,468	
1. Please desc	ribe source of Local funding not included in other categor	ies:						
2. Please describe source(s) and % of total of "Other" funding if applicable:				Technolo	gy Business Finar	nce Program - repa	yments	

#### What changes did the agency make between FY'21 and FY'22?

#### 1.) Are there any services no longer provided because of budget cuts?

Programs are based on funding availability. In recent years programs and contracting dollars have been reduced and this action dramatically effects the return on investment to the

#### 2.) What services are provided at a higher cost to the user?

The agency does not collect fees or charge users for services.

## 3.) What services are still provided but with a slower response rate?

All awards are made with the same response rate but we are providing fewer contract awards each year. These are viable (peer reviewed) applications with significant potential for commercialization and return on investment. This inability to fund approved contracts translates to a loss of additional private and federal investment, loss of new high-wage jobs and reduction in the commercialization of important research for the state.

# 4.) Did the agency provide any pay raises that were not legislatively/statutorily required?

Per the agency's business plan for performance based upon completion of first year employment and performance for job duties as per PMP evaluation the agency provided increase.

	FY'23 Requested Funding By Department and Source						
Dept.#	Department Name	Appropriations	Federal	Revolving	Other <sup>1</sup>	Total	% Change
0100001	Administration and Finance	\$716,791	\$0	\$0	\$0	\$716,791	10.00%
0500001	Programs Division	\$982,960	\$0	\$0	\$0	\$982,960	10.00%
0510005	Technology Information Systems	\$920,118	\$0	\$0	\$0	\$920,118	19.33%
0530001	Oklahoma Health Research	\$1,179,957	\$0	\$0	\$0	\$1,179,957	-60.95%
0530002	Health Fellowship	\$247,500	\$0	\$0	\$0	\$247,500	-44.96%
0530003	Oklahoma Applied Research	\$10,939,800	\$0	\$0	\$0	\$10,939,800	202.70%
0530005	Oklahoma Intern Partnerships	\$653,857	\$0	\$0	\$0	\$653,857	16.76%
0530007	Plant Science	\$641,727	\$0	\$0	\$0	\$641,727	-33.10%
0550001	Inventors' Assistance Service	\$431,194					
0550003	Small Business Research Assistance (SBRA)	\$310,200	\$0	\$0	\$0	\$310,200	10.00%
0550005	Industrial Extension Services	\$1,302,800	\$0	\$0	\$0	\$1,302,800	10.03%
0570001	Oklahoma Technology Commercialization Center	\$1,560,005	\$0	\$0	\$0	\$1,560,005	11.97%
0600001	Seed Capital Revolving	\$5,000,000	\$0	\$0	\$0	\$5,000,000	81.20%
8800005	Information Technology	\$113,091	\$0	\$0	\$0	\$113,091	10.00%
Total		\$25,000,000	\$0	\$0	\$0	\$24,568,806	39.65%

1. Please describe source(s) and % of total of "Other" funding for each department:

FY'23 Top Five Operational Appropriation Fundi	ing Requests
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Request by Priority	Request Description		Appropriation Request Amount (\$)
Request 1:	Establish at least one supercluster for industry innovation		\$1,799,737
Request 2:	Rebrand OCAST and create a single innovation support program within the agency that includes student internship		\$7,679,245
Request 3:	System and tools for assessing, analysis and communicating the effectiveness of OCAST programs and services.		\$224,476
Request 4:			
Request 5:			
	·	Top Five Request Subtotal:	\$9,703,458
<b>Total Increas</b>	e above FY-22 Budget (including all requests)		\$ 9,703,458

Difference between Top Five requests and total requests:

Does the agency have any costs associated with the Pathfinder retirement system and federal employees?

No

\$0

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How would the agency be affected by receiving the same appropriation for FY '23 as was received in FY '22? (Flat/ 0% change)

If held flat in FY2023; \$5,097,605 will come off the top for prior year contract obligations; in addition to the requirement of 18% of appropriation for Oklahoma Seed Capital Fund and the annual statutory obligations. Due to flat budget restraints, loss of revolving funds and out year obligations, the agency's ability to execute its mission has been dramatically affected. As the appropriations continue to sink the state will lose additional public private investment including venture capital hindering its ability to compete in a national and global marketplace.

### How would the agency handle a 2% appropriation reduction in FY '23?

Historically, the agency has spread the reduction across all programs. Due to agency contractual obligations, programs will not only be reduced but will be cut.

Is the agency seeking any fee increases for FY '23?				
	Fee Increase	Statutory change required?		
AGENCY 628 DOES NOT HAVE ANY FEES TO INCREASE	Request (\$)	(Yes/No)		
Increase 1				
Increase 2				
Increase 3				

	What are the agency's top 2-3 capital or technology (one-time) requests, if applicable?				
Description	scription of request in order of priority		Submitted to LRCPC? (Yes/No)		
Description of request in order of priority		Amount (\$)	Submitted to ERCPC: (Tes/No)		
Priority 1	Upgrade desktops purchased in 2015 with new leased desktops	\$6,000	No.		
Priority 2					
Priority 3					

	Federal Funds						
CFDA	Federal Program Name	Agency Dept. #	FY 22 budgeted	FY 21	FY 20	FY 19	FY 18
	Economic Development Assistance Grant for an						
	Economic Adjust Award to expand technical assistance						
113070000	to oil & gas manufacturing clusters	0550001	0	0	0	\$86,511	\$275,195
	Economic Development Assistance Grant for an						
	Economic Adjust Award to expand technical assistance						
113070000	to oil & gas manufacturing clusters	0550005	0	0	40,776	\$32,929	\$432,538
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## Federal Government Impact

1.) How much federal money received by the agency is tied to a mandate by the Federal Government?

None.

2.) Are any of those funds inadequate to pay for the federal mandate?

None.

3.) What would the consequences be of ending all of the federal funded programs for your agency?

No effect.

4.) How will your agency be affected by federal budget cuts in the coming fiscal year?

No effect.

5.) Has the agency requested any additional federal earmarks or increases?

No.

	FY'22 Budgeted FTE						
Division #	Division Name	Supervisors	Classified	Unclassified	\$0 - \$35 K	\$35 K - \$70 K	\$70 K - \$\$\$
01	Administration	1		2		1	1
01	Administration & Finance	1		4		3	1
05	Programs Division	1		6		5	1
05	Technology Information Services	1		3		2	1
Total		4	0	15	0	11	4

	FTE History					
Division #	Division Name	2022 Budgeted	2021	2020	2018	2013
01	Administration	6.0	6.0	6.0	6.0	7.0
05	Programs Division	6.0	5.0	6.0	6.0	8.0
05	Technology Information Services	3.0	3.0	3.0	3.0	3.0
07	Edge	0.0	0.0	0.0	0.0	1.0
Total		15.0	14.0	15.0	15.0	19.0

# FY23 Budget Performance Review Oklahoma Center for the Advancement of Science and Technology #628

**Lead Financial Officer: Elaine Spell** Lead Administrator: C. Michael Carolina **Performance Measure Review** FY 21 FY 19 FY 18 FY 17 FY 20 **Program Name** 5% 5% 5% 5% 5% Administration & Finance - 5 Administrative Expense Programs - Oklahoma Health Research \$135.6 M \$183.4 M \$108.50 M \$136.9 M \$76.3 M \*LeveragePatent Applications 31 20 25 23 27 Programs - Oklahoma Applied Research \$133.2 M \$115.6 M \*Leverage \$155.2 M \$155.9 M \$150.4 M \$123.7 M Business financial impacts \$73.5 M \$101.2 M \$118.6 M \$94 M **Programs - Plant Science** \$3.6 M \$3.2 M \$2.8 M \$2.8 M \$5.7 M \*Leverage Scientific /technical jobs 58 33 34 32 41 Programs - Oklahoma Industrial Extension 1,072 1,749 Jobs created/retained 1,022 2,008 1,959 Increase in gross sales \$228.4 M \$97.2 M \$261.9 M \$142 M \$261.9 M \* Leverage is defined as payroll+sales+capital investment+follow-on

Revolving Funds (200 Series Funds)						
FY'19-21 Avg. Revenues	FY'19-21 Avg. Expenditures	June '21 Balance				
\$5,552,602	\$5,819,665	\$6,145,045				
\$2,967,378	\$2,967,378	\$0				
\$153,973	\$137,693	\$628,498				
	\$5,552,602 \$2,967,378	\$5,552,602 \$5,819,665 \$2,967,378 \$2,967,378				

