Joint Committee on Pandemic Relief Funding Health and Human Services Subcommittee

Jay Johnson

President and CEO, Duncan Regional Hospital Jim Gebhart

Community President, Mercy Hospital





Overview

• The Hospital Healthcare Landscape in Oklahoma

• The Impact of the COVID-19 Pandemic on Hospitals

Healthcare System Opportunities Identified by the Pandemic

Considerations for the Selection Process

The Healthcare Landscape in Oklahoma

- Structure of healthcare delivery in Oklahoma
 - Competitors and partners
- 154 hospitals in the state
 - 39 critical access hospitals
 - 13 specialty hospitals
 - 44 hospitals have ICUs
- Not all hospitals have the same capabilities
 - Equipment, technology, ICU, staff and specialty expertise, etc

The COVID-19 Pandemic: Mercy

- Impact on Mercy
 - Total COVID patients
 - Length of Stay
 - Demand on Resources
- Impact on Patients
 - Admission to hospital
 - Delays in patient transfers
 - Inability to Transfer
 - Post Acute
 - Delay in care
- Communication
 - With other providers
 - With governmental entities

The COVID-19 Pandemic: Duncan Regional Health

- Bed availability
- Current and historic COVID numbers
- Average length of stay
- Mitigation strategies

Healthcare System Opportunities Identified by the Pandemic

Staffing Shortages

Gaps in Systemwide Communications

Public Health Infrastructure Needs

Opportunities Identified by the Pandemic

- Staffing Shortages
 - Severe Nursing Shortage
 - Supply Issue
 - Shrinking nursing labor pool
 - Regulatory barriers that slow workforce pipeline
 - Pandemic-related burn out
 - Nurse educator shortages
 - Nationwide shortage (not just regional)/agencies unable to fill requests
 - Demand Issue
 - To provide care in a pandemic, more nurses and support staff are needed than the system is built to require. The shortage has existed for over a decade for routine needs.
 - Scheduling preferences mean more nurses per capita are needed to meet system demands.
 - Staffing shortages across healthcare delivery including physicians, respiratory therapists, pharmacy staff, CT technologists, EMTs, paramedics.

Opportunities Identified by the Pandemic

- Gaps in Systemwide Communications
 - IT system inability to track real-time patient and hospital data
 - Difficulty in coordination of patient transfers/transport
 - Accessibility of timely and accurate lab data

Opportunities Identified by the Pandemic

- Public Health Infrastructure
 - In a healthcare system designed to be efficient in everyday care delivery, meeting state needs in a pandemic takes creativity, preparation and government partnership.
- Responding to heightened needs for resources in a pandemic, including:
 - PPE
 - Ventilators
 - Negative pressure rooms, etc.
- Streamlining post-acute care coordination to free up beds for new patients
- Improving the transportation of patients

Considerations for the Selection Process

- Does it help create additional capacity to care for patients?
- Does it improve the efficiency of the system?
- Does it help the state and the state's hospital network respond to public health emergencies?
 - Does it fix a structural need that would help a hospital respond more effectively?
- Does it help address clinical staffing shortages in critical areas?
 - Does it make it more attractive for critical medical personnel to stay in Oklahoma?
 - Does it help solve nurse educator supply issues?
 - Does it lessen regulatory burdens that keep medical professionals from getting to work?

Questions?